The 49th IHF World Hospital Congress 2026

제49차 국제병원연맹 세계병원대회 2026

□ 개요

○ **일시 및 장소 : 2026.10.19.(월) ~ 10.22.(목) / 코엑스 마곡 컨벤션센터**

○ **대주제 : Global Learning, Local Action for Every Patient**

시간	10/19(월)	10/20(화)	10/21(수)	10/22(목)
08:30~09:00	Pre-Congress 워크숍 /마스터클래스 /후원사 심포지엄	**개회식 & 기조연설**		
09:00~10:30		**주제발표 1: Environmental Sustainability**	**주제발표 2: AI**	**주제발표 3: Financial Sustainability**
10:30~11:00		커피브레이크	커피브레이크	커피브레이크
11:00~12:00		분과세션(5)	분과세션(5)	분과세션(5)
12:00~13:15		중식	중식	**폐회식**
13:15~14:15		분과세션(5)	분과세션(5)	중식
14:30~15:30		분과세션(5)	분과세션(5)	
15:30~16:00		커피브레이크	커피브레이크	
16:00~17:00		분과세션(5)	분과세션(5)	
18:00~20:00	**환영리셉션 & 전시 오프닝**		**IHF 어워드 시상식 및 갈라디너**	

10월 19일(월) (PRE-CONGRESS)

08:00–16:00 워크숍(IHF Young Executive Leaders) * 추가등록 필요
08:30–16:00 마스터클래스(Geneva Sustainability Centre's Navigating Net Zero) * 추가등록 필요
14:30–17:00 후원사 심포지엄 * 추가등록 필요
18:00–19:30 환영리셉션 & 전시 오프닝

10월 20일(화) (DAY 1)

08:30–09:15 개회식 & 기조연설
09:15–10:30 주제발표 1 : Environmental Sustainability
10:30–11:00 커피 브레이크
11:00–12:00 분과세션(5)
12:00–13:15 중식
13:15–14:15 분과세션(5)
14:30–15:30 분과세션(5)
15:30–16:00 커피 브레이크
16:00–17:00 분과세션(5)

10월 21일(수) (DAY 2)

09:00–10:30 주제발표 2 : AI
10:30–11:00 커피 브레이크
11:00–12:00 분과세션(5)
12:00–13:15 Lunch and networking
13:15–14:15 분과세션(5)
14:30–15:30 분과세션(5)
15:30–16:00 커피 브레이크
16:00–17:00 분과세션(5)
18:00–20:00 IHF 어워드 시상식 및 갈라디너 * 추가등록 필요

10월 22일(목) (DAY 3)

09:00–10:30 주제발표 3 : Financial Sustainability
10:30–11:00 커피 브레이크
11:00–12:00 분과세션(5)
12:15–13:00 폐회식
13:00–14:15 중식

제49차 IHF World Hospital Congress 프로그램 트랙 및 세부 주제

- **TRACK 1 – Human-centred experience in a fast-changing world**
  (급변하는 세계 속의 인간 중심 경험)
  ▶ 세부 주제

  1. Strategies or care models to improve patient experience in access, equity, and outcomes of care
  2. Supporting workforce wellbeing, resilience, and long-term retention
  3. Building diverse and inclusive management teams and strengthening leadership pipelines
  4. Assessing and managing the experiences of patients, families, the workforce, and communities in using digital technologies or digital care
  5. Redesigning services and patient care processes to enhance patient experience and efficiency across patients, families, caregivers, and the healthcare workforce
  6. Delivering human-centred care models under sustained financial pressure

- **TRACK 2 – Leadership imperatives for long-term success**
  (지속 가능 성장을 위한 리더십의 필수 요건)
  ▶ 세부 주제

  1. Building financial resilience through cost-control strategies and long-term sustainability planning
  2. Leading transformation at scale in complex and integrated health systems
  3. Innovative leadership strategies or decision-making models in resource-constrained environments
  4. Public–private partnerships that expand access, efficiency, and value
  5. Implementing value-based healthcare for effective management and outcomes
  6. Sharing leadership lessons from regional and system-level experiences (e.g. Nordic countries, Southeast Asia, Global South, Tiger economies)

- **TRACK 3 – Environmentally sustainable, resilient, and low-carbon healthcare**
  (환경 지속가능성과 회복력을 갖춘 저탄소 헬스케어)
  ▶ 세부 주제

  1. System-wide approaches to achieving net-zero healthcare
  2. Financing and investment models that enable the green transition in healthcare
  3. Designing, retrofitting, and operating resilient, low-carbon healthcare infrastructure, including greenfield and brownfield facilities
  4. Strategies for decarbonizing healthcare operations (e.g. clinical care, supply chains, facilities management, waste reduction) while ensuring security and continuity of services
  5. Embedding environmental responsibility into hospital culture and management practice
  6. Engaging communities and external stakeholders to address climate-related health impacts and social and environmental determinants of health
  7. Repositioning hospitals to address patient longevity

- **TRACK 4 – Digital transformation and the impact of AI on care and operations**
  (디지털 전환과 AI가 의료 및 운영 체계에 미치는 영향)
  ▶ 세부 주제

1. Workforce-focused digital solutions that reduce burden and enhance work–life balance
2. Implementing transformational technologies with measurable clinical and operational impact
3. Introducing patient-facing digital applications and personalized care tools
4. Integrating big data, analytics, and AI for clinical and operational improvement
5. Guiding leaders and stakeholders through digital transformation and AI adoption
6. Financing digital transformation to achieve financial return on investment while supporting environmental and operational sustainability
7. Achieving digital integration with community-based and non-hospital providers
8. Developing secure and trusted frameworks for the responsible and efficient use of patient data in digital health and AI transformation

- **TRACK 5 – Advancing clinical models for quality, safety, and sustainability**
  (의료의 질과 안전, 지속가능성을 위한 임상 모델의 고도화)
  ▶ 세부 주제

1. Improving clinical care processes to achieve better outcomes and efficiency
2. Engaging patients and communities in designing integrated care pathways
3. Advancing nursing leadership and innovative nursing-led care models
4. Enhancing safety for both patients and the healthcare workforce
5. Leading specialty services such as mental health, paediatrics, rural health, and preventive care
6. Financially sustainable clinical operations through efficient pathways and cost-effective models
7. Establishing hybrid and longitudinal care models beyond hospital walls (e.g. hospital-at-home, advanced home care, community-based delivery, telehealth, remote monitoring)
8. Advancing integrated and longitudinal senior care models in continuum of care

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제49차 국제병원연맹 세계병원대회 2026

Preliminary Program (Draft) | 프로그램(안)

- **Date : October 19(Mon) – 22(Thu), 2026 | 2026. 10. 19(월) – 10. 22(목)**
- **Venue : Coex Magok Convention Center | 코엑스 마곡 컨벤션 센터**
- **Theme : "Global Learning, Local Action for Every Patient"**
- **Host : Korean Hospital Association (KHA) | 대한병원협회**
- **Organizer : International Hospital Federation (IHF) | 국제병원연맹**

· Program at a Glance | 프로그램

TIME	10.19(월) Pre-Congress	10.20(화) Day 1	10.21(수) Day 2	10.22(목) Day 3
08:00~10:30	**Young Executive Leaders Workshop** (08:00–16:00)	**Opening Ceremony & Keynote** 개회식 및 기조연설 (08:30–09:15)	**Innovation Ignite Talks** (08:00–08:45)	**Plenary 3: Reimagining Cost and Care** 주제발표 3 (09:00–10:30)
	GSC Executive Masterclass (08:30–16:00)	**Plenary 1: Real-world Sustainable Care** 주제발표 1 (09:15–10:30)	**Plenary 2: Making AI in Healthcare Deliver** 주제발표 2 (09:00–10:30)	
10:30~11:00	—	**Coffee Break** (10:30–11:00)	**Coffee Break** (10:30–11:00)	**Coffee Break** (10:30–11:00)
11:00~12:30	—	**Shaping resilient Healthcare Cultures** (11:00–12:15)	**Transforming Healthcare Today** (11:00–12:00)	**IHF Awards Session** (11:00–12:00)
		Strengthening health system performance (11:00–12:00)	**Nordic Healthcare Insights** (11:00–12:00)	**Closing Ceremony** 폐회식 (12:15–13:00)
		GSC Workshop (11:00–12:30)	**Virtual Care SIG Workshop** (11:00–12:30)	
12:00~ 14:30	**Hospital Visits** (13:00–16:30)	**Lunch & Networking** 중식 (12:00–13:15)	**Lunch & Networking** 중식 (12:00–13:15)	**Lunch & Networking** 중식 (13:00-14:15)
		Transforming Healthcare	**Innovation in Emerging**	

TIME	10.19(월) Pre-Congress	10.20(화) Day 1	10.21(수) Day 2	10.22(목) Day 3
		Systems at Scale (13:15–14:15)	**Markets** (13:15–14:15)	
		Leading AI in Healthcare (13:15–14:15)	**Improving Clinical Outcomes & Standards** (13:15–14:15)	**Hospital Visits** 병원 방문 (14:00–18:00)
		IHF Women in Leadership SIG (13:15–15:15)	**IHF Partners' Workshop** (13:15–15:15)	
14:30~ 16:00	**IHF Governing Council Meeting** IHF 운영위원회 (14:30–16:00)	**Leading with People in Mind** (14:30–15:30)	**Beyond Traditional Healthcare** (14:30–15:30)	—
		Transforming hospitals for Net Zero (14:30–15:30)	**Coffee Break** (15:30–16:00)	
		Coffee Break (15:30–16:00)		
16:00~ 18:00	**IHF General Assembly** IHF 총회 (16:30–18:00)	**Advancing Value-Based Care** (16:00–17:00)	**Perspectives from IHF Young Executive Leaders** (16:00–17:30)	—
			Embedding AI Across Healthcare (16:00–17:00)	
		Association Leaders Circle workshop (16:00–17:30)	**International Patients & Partnerships** (16:00–17:00)	
			GSC Peer Learning workshop (16:00–17:30)	
		Poster Presentations & Networking 포스터 발표 (17:15–18:45)	**Innovation Ignite Talks** (17:15–18:00)	
			Friends of GSC moment (17:30–18:15)	
18:00~20:00	**Welcome Reception & Exhibition Opening** 환영 리셉션 & 전시오프닝 (18:00–19:30)	**VIP Dinner** VIP 디너 (18:00–22:00)	**IHF Awards Gala Dinner** IHF 어워드 시상식 및 갈라디너 (19:00–21:30)	—

Daily Program | 상세프로그램

Pre-Congress Day

TIME	Session	Programme Details
08:00~ 16:00	Workshop 워크숍	**IHF Young Executive Leaders workshop** **IHF 영 리더 워크숍** *Track: Invitational* *※ 초청자 한정(Invitational)*
08:30~ 16:00	Masterclass 마스터클래스	**GSC Executive Masterclass in Sustainable Healthcare** **지속가능 헬스케어를 위한 GSC 임원 마스터클래스** *Track: Environmental sustainability* *※ 사전 신청 필요(Sign-up required)*
13:00~ 16:30	Hospital Visit 병원 방문	**Hospital visits** **병원 방문 프로그램** *※ 사전 신청 필요(Sign-up required) – 해외 참가자 한정*
14:30~ 16:00	Council Meeting 이사회	**IHF Governing Council meeting** **IHF 운영위원회 회의** *Location | 장소: Room 502, 5th Floor | 502호, 5층* *※ 초청자 한정(Invitational)*
16:30~ 18:00	General Assembly 정기총회	**IHF General Assembly** **IHF 정기총회** *Location | 장소: Room 501, 5th Floor | 501호, 5층* *※ 초청자 한정(Invitational)*
18:00~ 19:30	Reception 환영 리셉션	**Welcome Reception & i-to-i Innovation Hub and Exhibition opening** 환영 리셉션 · i-to-i 혁신 허브 및 전시 오프닝 *Location | 장소: Exhibition Hall, 1st Floor | 전시홀, 1층*

First Day | 첫째 날

TIME	Session	Program Details
08:30~ 09:15	**Opening Ceremony & Keynote** 개회식 및 기조연설	**Opening Ceremony & Keynote** **개회식 및 기조연설** *Location | 장소: Lewest Hall, 4th Floor | Lewest 홀, 4층* - Keynote Speaker | 기조연설(TBD)
09:15~ 10:30	**Plenary 1** 주제발표 1	**Plenary session 1: Real-world sustainable care – A patient and workforce journey through the hospital** **주제발표 1: 실제 적용되는 지속가능 의료 — 환자와 의료 인력의 병원 내 여정** *Track: Environmental sustainability | 환경 지속가능성* *Location | 장소: Lewest Hall, 4th Floor | Lewest 홀, 4층* *[Chair / 좌장] : **Dr.Karan Thakur**(VP - Corporate Affairs & Sustainability, Apollo Hospitals, India)* - Speakers & Topics | 발표자 및 발표주제 · **Mr Robert Mardini** (CEO, Geneva University Hospital, Switzerland) · **Mrs Marta Pahissa** (Director, Planetary Health Development Center (ISGlobal / FSM), Spain) · **Dr Paul Quitiquit** (Medical Center Chief, Saint Louis University Sacred Heart Medical Center, Philippines)
10:30~ 11:00	**Coffee Break** 휴식	**Coffee break and networking** 커피 브레이크 및 네트워킹 *Location | 장소: Exhibition Hall, 1st Floor | 전시홀, 1층*
11:00~ 12:15	**Parallel A** 분과발표 A	**Shaping resilient healthcare cultures: Empowering workforce and improving outcomes** **회복 탄력적인 의료 문화 만들기 — 인력 역량 강화와 성과 향상** *Track: Human-centred experience | 인간 중심 경험* *[Chair / 좌장] **Dr Jonathan Perlin** (President and CEO, Joint Commission, USA)* - Speakers & Topics | 발표자 및 발표주제 · **Mr Shane Jackson** (President, Jackson Healthcare, USA) · **Adj. Prof Kong Choong Tang** (CEO, Tan Tock Seng Hospital, Singapore) · **Dr Jacco Vroegop** (CEO, Horacio Oduber Hospital, Aruba)
11:00~ 12:00	**Parallel B** 분과발표 B	**Strengthening health system performance: The role of private healthcare** **보건의료시스템 성과 강화 — 민간 의료의 역할** *Track: Leadership | 리더십* *[Chair / 좌장] **Mr Christian Schuhmacher** (Executive Chairman of the Board, Emirates Hospitals Group, UAE)* - Speakers & Topics | 발표자 및 발표주제 · **Dr Klaus Schuster** (Group CEO, Vitrea, Austria)

TIME	Session	Program Details
		· **Ms Juliette Waterhouse** (CEO, Hong Anh Hospital, Vietnam)
11:00~ 12:30	**Workshop** 워크숍	**Taking action with the Geneva Sustainability Centre workshop** **제네바 지속가능성 센터(GSC)와 함께하는 실행 워크숍** *Track: Environmental sustainability | 환경 지속가능성* *※ 사전 신청 필요(Sign-up required)*
12:00~ 13:15	**Luncheon** 중식	**Lunch and networking** 중식 및 네트워킹 *Location | 장소: Exhibition Hall, 1st Floor | 전시홀, 1층*
13:15~ 14:15	**Parallel C** 분과발표 C	**Transforming healthcare systems at scale: From vision to real-world impact** **대규모 의료시스템 혁신 — 비전에서 실제 성과로** *Track: Human-centred experience | 인간 중심 경험* *[Chair / 좌장] [TBD]* - Speakers & Topics | 발표자 및 발표주제 · **Dr Mohammed Al Ahmari** (Supervisor of Security Forces Hospital Program with Affiliated Centers and Clinics, General Directorate of Medical Services, Ministry of Interior, Saudi Arabia) · **Prof. Dr Jaroslaw J. Fedorowski** (President & CEO, Polish Hospital Federation, Poland) · **Mr Carlos Oliete** (Executive Office and International Affairs, Manager, Catalan Hospital, Health & Social Services Association, Spain) · **Ms Soo Min Wong** (Group Chief Financial Officer, National University Health System, Singapore)
13:15~ 14:15	**Parallel D** 분과발표 D	**Leading AI in healthcare: Governance, trust, and system-wide integration** **의료에서의 AI 리더십 — 거버넌스·신뢰·전사적 통합** *Track: Digital transformation and AI | 디지털 전환과 AI* *[Chair / 좌장] [TBD]* - Speakers & Topics | 발표자 및 발표주제 · **Dr Luis Lobón** (VP, Mass General Brigham International, USA)· · **Dr Emmanuel Rupert** (Managing Director and Group CEO, Narayana Hrudayalaya Ltd., India)
13:15~ 15:15	**SIG Workshop** 특별 워크숍	**IHF Women in Leadership SIG workshop** **IHF 여성 리더십 SIG 워크숍** *Track: Leadership | 리더십* *※ 사전 신청 필요(Sign-up required)*
14:30~ 15:30	**Parallel E** 분과발표 E	**Leading with people in mind: Human-centred solutions for workforce and system challenges** **사람을 중심에 둔 리더십 — 인력·시스템 과제에 대한 인간 중심 해법**

TIME	Session	Program Details
		Track: Leadership | 리더십 *[Chair / 좌장] Mr Bill Gassen(President and CEO, Sanford Health, USA)* - Speakers & Topics | 발표자 및 발표주제 · **Dr Marwan Al Kaabi** (CEO, Sheikh Shakhbout Medical City, UAE) · **Ms Bettina Borisch** (CEO, World Federation of Public Health Associations, Switzerland) · **Ms Margaret Lee** (CEO, Alexandra Hospital, Singapore) · **Ms Samantha Selerkvist** (Head of Production, Sahlgrenska University Hospital, Sweden)
14:30~ 15:30	**Parallel F** 분과발표 F	**Transforming hospitals for net zero: Resilience, innovation, and low-carbon care** **넷제로를 향한 병원 전환 — 회복력·혁신·저탄소 의료** *Track: Environmental sustainability | 환경 지속가능성* *[Chair / 좌장] [확인 필요]* - Speakers & Topics | 발표자 및 발표주제 · **Dr Daniel Beltrammi** (VP, Brazilian Hospital Services Company, Brazil) · **Dr Caterina Camerani** (VP Sustainability, Mölnlycke Health Care, Sweden) · **Ms Lee Gat** (Chief Strategy Officer, Governmental Relations, Communication and ESG, Sheba Medical Center, Israel) · **Prof. Mei-Yi Wu** (Vice Superintendent for Research and Development, Taipei Medical University - Shuang Ho Hospital, Ministry of Health and Welfare, Taiwan)
15:30~ 16:00	**Coffee Break** 휴식	**Coffee break and networking** 커피 브레이크 및 네트워킹 *Location | 장소: Exhibition Hall, 1st Floor | 전시홀, 1층*
16:00~ 17:00	**Parallel G** 분과발표 G	**Advancing value-based care: Reform, leadership, and financial sustainability** **가치 기반 의료의 진전 — 개혁·리더십·재정 지속가능성** *Track: Leadership | 리더십* *[Chair / 좌장] [확인 필요]* - Speakers & Topics | 발표자 및 발표주제 · **Mr Marius Korte**(EU Policy Advisor; Head of Brussels Office, German Hospital Federation, Germany) · **Mr Miguel Paiva**(Chairman of the Board of Directors, Local Health Unit (ULS) of São José, Portugal) · **Adj. Prof Mark Puhaindran**(Chairman Medical Board, National University Hospital, Singapore)
16:00~ 17:30	**Workshop** 워크숍	**IHF Association Leaders Circle workshop** **IHF 리더 서클 워크숍** *Track: Invitational* *※ 초청자 한정(Invitational)*

TIME	Session	Program Details
17:15~ 18:45	**Poster Session** 포스터 발표	**Poster presentations, tour and networking** **포스터 발표·투어 및 네트워킹** *Track: All Tracks | 전 트랙* *Location | 장소: Poster Zone, Exhibition Hall, 1st Floor | 포스터존, 전시홀, 1층*
18:00~ 22:00	**VIP Dinner** VIP 만찬	**VIP Dinner** VIP 만찬 *Location | 장소: SAMCHEONGGAK | 삼청각* *※ 초청자 한정(Invitational)*

Second Day | 둘째 날

TIME	Session	Program Details
08:00~ 08:45	Ignite Talks	**Innovation Ignite Talks** *Location | 장소: Spotlight stage, Exhibition Hall, 1st Floor | 스포트라이트 스테이지, 전시홀, 1층*
09:00~ 10:30	Plenary 2 주제발표 2	**Plenary session 2: Making AI in healthcare deliver – From hype to real-world impact** **주제발표 2: 의료 분야 AI의 실효성 — 화려한 기대를 실제 성과로** *Track: Digital transformation and AI | 디지털 전환과 AI* *Location | 장소: Lewest Hall, 4th Floor | Lewest 홀, 4층* *[Chair / 좌장] **Mr David Entwistle** (President and CEO, Stanford Health Care, USA)* - Speakers & Topics | 발표자 및 발표주제 · **Dr Marc Boom** (President and CEO, Houston Methodist, USA) · **H.E. Mubaraka Ibrahim** (Chief Information Officer and Chief AI Officer, Emirates Health Services, UAE)
10:30~ 11:00	Coffee Break 휴식	**Coffee break and networking** 커피 브레이크 및 네트워킹 *Location | 장소: Exhibition Hall, 1st Floor | 전시홀, 1층*
11:00~ 12:00	Parallel A 분과발표 A	**Transforming healthcare today: Rethinking care, leadership, and systems** **오늘의 의료 혁신 — 의료·리더십·시스템의 재구상** *Track: Leadership | 리더십* *[Chair / 좌장] [확인 필요]* - Speakers & Topics | 발표자 및 발표주제 · **Mrs Sophie Beaupère** (CEO, Unicancer, France) · **H.E. Mishal Julfar** (CEO, Dubai Corporation of Ambulance Services, UAE) · **Mr Patrick Runnels** (CMO, Chief Medical Officer, Veale Healthcare Transformation Institute, USA)
11:00~ 12:00	Parallel B 분과발표 B	**Nordic healthcare insights: Transferable lessons for global systems** **북유럽 의료의 통찰 — 글로벌 시스템에 적용 가능한 교훈** *Track: Leadership | 리더십* *[Chair / 좌장] [확인 필요]* - Speakers & Topics | 발표자 및 발표주제
11:00~ 12:30	SIG Workshop 특별 워크숍	**IHF Virtual Care SIG workshop** *Track: Digital transformation and AI | 디지털 전환과 AI* *※ 사전 신청 필요(Sign-up required)*
12:00~ 13:15	Luncheon 중식	**Lunch and networking**

TIME	Session	Program Details
		중식 및 네트워킹 *Location	장소: Exhibition Hall, 1st Floor	전시홀, 1층*
13:15~ 14:15	**Parallel C** 분과발표 C *[Parallel/병행]*	**Innovation where it matters most: Scalable solutions in emerging markets** **가장 필요한 곳의 혁신 — 신흥시장의 확장 가능한 해법** *Track: Leadership	리더십* *[Chair / 좌장] **Dr Zeenat Khan** (Regional CEO, Aga Khan Health Services, East Africa, Kenya)* - Speakers & Topics	발표자 및 발표주제 · **Dr Maria Isabelita Estrella** (VP for Government Affairs, Philippine Hospital Association, Philippines)
13:15~ 14:15	**Parallel D** 분과발표 D	**Improving clinical outcomes: The role of standards and patient-centred tools** **임상 성과 개선 — 표준과 환자 중심 도구의 역할** *Track: Clinical Models QPS	임상모델·QPS* *[Chair / 좌장] [확인 필요]* - Speakers & Topics	발표자 및 발표주제 · **Ms Judith Hargreaves** (Director, Global Market Access, Convatec, UK) · **Dr Relebohile Ncha** (Chief Director, Hospitals and Tertiary Health Services, National Department of Health, South Africa)
13:15~ 15:15	**Workshop** 워크숍	**IHF Partners' workshop** **IHF 파트너 워크숍** *※ 사전 신청 필요(Sign-up required)*
14:30~ 15:30	**Parallel E** 분과발표 E	**Beyond traditional healthcare: Building partnerships for system-wide impact** **전통 의료를 넘어 — 전사적 영향력을 위한 파트너십 구축** *Track: Leadership	리더십* *[Chair / 좌장] [확인 필요]* - Speakers & Topics	발표자 및 발표주제 · **Mr John Haupert** (President & CEO, Grady Health System, USA) · **Dr Howard Podolsky** (CEO, Johns Hopkins Aramco Healthcare, Saudi Arabia)
15:30~ 16:00	**Coffee Break** 휴식	**Coffee break and networking** 커피 브레이크 및 네트워킹
16:00~ 17:30	**Parallel F** 분과발표 F	**Perspectives from the IHF Young Executive Leaders** *Track: Leadership	리더십*
16:00~	**Parallel G**	**Embedding AI across healthcare: From workflows to operational**

TIME	Session	Program Details
17:00	분과발표 G	**transformation** **의료 전반에 AI 내재화 — 업무흐름에서 운영 혁신까지** *Track: Digital transformation and AI | 디지털 전환과 AI* *[Chair / 좌장]* ***Dr Susan Moffatt-Bruce*** *(President, Lahey Hospital & Medical Center, USA)* - Speakers & Topics | 발표자 및 발표주제 · **Mr Bryan Croft** (Executive VP, Hospital Operations and COO, Cedars Sinai, USA) · **Dr Tarang Gianchandani** (Group CEO, Healthcare Initiatives; CEO, Sir H. N. Reliance Foundation Hospital, Mumbai, India)
16:00~ 17:00	**Parallel H** 분과발표 H	**International patients and partnerships: Expanding access and building global capacity** **국제 환자와 파트너십 — 접근성 확대와 글로벌 역량 강화** *Track: Leadership | 리더십* *[Chair / 좌장]* ***Prof. Teresa Magalhães*** *(Professor, NOVA National School of Public Health, Portugal)* - Speakers & Topics | 발표자 및 발표주제 · **Dr Graccho Alvim** (VP, Brazilian Hospital Federation, Brazil) · **Dr Emad Estemalik** (Chair - International Business Development, Cleveland Clinic, USA) · **Mr Joseph Hazel** (Group CEO, Apex Health, Qatar)
16:00~ 17:30	**Workshop** 워크숍	**GSC peer learning workshop: Leading your hospital's sustainability transformation** **GSC 동료 학습 워크숍 — 병원 지속가능성 전환의 리더십** *Track: Environmental sustainability | 환경 지속가능성*
17:15~ 18:00	**Ignite Talks**	**Innovation Ignite Talks** *Location | 장소: Spotlight stage, Exhibition Hall, 1st Floor | 스포트라이트 스테이지, 전시홀, 1층*
17:30~ 18:15	**Special Moment** 특별 세션	**Friends of the GSC moment** *※ 초청자 한정(Invitational)*
19:00~ 21:30	**Awards Gala** 시상식 만찬	**IHF Awards Gala Dinner** IHF 어워드 시상식 및 갈라디너 *Location | 장소: Lewest Hall, 4th Floor | Lewest 홀, 4층* *※ 사전 신청 필요(Sign-up required)*

Third Day | 셋째 날

TIME	Session	Program Details
09:00~ 10:30	Plenary 3 주제발표 3	**Plenary session 3: Reimagining cost and care – Operational strategies for financial sustainability** **주제발표 3: 비용과 의료의 재구상 — 재정 지속가능성을 위한 운영 전략** *Track: Leadership | 리더십* *Location | 장소: Lewest Hall, 4th Floor | Lewest 홀, 4층* *[Chair / 좌장]* ***Mr Irfan Khan*** *(Group CEO, Evercare Group, UAE)* - Speakers & Topics | 발표자 및 발표주제 · **Prof. Dr Henriette Neumeyer** (Vice-Chair of the Board, German Hospital Federation, Germany) · **Ms Sara Siegel** (Global Head of Healthcare, Deloitte, UK)
10:30~ 11:00	Coffee Break 휴식	**Coffee break and networking** 커피 브레이크 및 네트워킹 *Location | 장소: Exhibition Hall, 1st Floor | 전시홀, 1층*
11:00~ 12:00	Awards session 시상식 세션	**IHF Awards session** **IHF 시상식 세션**
12:15~ 13:00	Closing Ceremony 폐회식	**Closing Ceremony** **폐회식** *Location | 장소: Lewest Hall, 4th Floor | Lewest 홀, 4층*
13:00~ 14:15	Luncheon 중식	**Lunch and networking** 점심 및 네트워킹 *Location | 장소: Exhibition Hall, 1st Floor | 전시홀, 1층*
14:00~ 18:00	Hospital Visit 병원 방문	**Hospital visits** **병원 방문 프로그램** *Location | 장소: Various hospitals and facilities | 다수 병원·시설* *※ 사전 신청 필요(Sign-up required) – 해외 참가자 한정*